

**Final Minutes**  
**New York State Reliability Council, L.L.C. (NYSRC)**  
**Executive Committee**  
**Meeting No. 91 – November 10, 2006**  
**Albany Country Club, Voorheesville, NY.**

**Members and**

**Alternates:**

Bruce B. Ellsworth	Unaffiliated Member – Chairman
Thomas J. Gentile	National Grid, USA – Vice Chairman
Richard J. Bolbrock	Long Island Power Authority (LIPA) - Phone
Curt Dahl	LIPA – Alternate Member – ICS Chairman
William H. Clagett	Unaffiliated Member
Timothy R. Bush	Muni. & Elec. Cooperative Sector – Alternate Member
George C. Loehr	Unaffiliated Member, RCMS Chairman
Glenn Haake, Esq.	IPPNY (Wholesale Seller Sector)
George E. Smith	Unaffiliated Member
Mayer Sasson	Consolidated Edison Co. of NY, Inc. – Phone*
Michael B. Mager, Esq.	Couch White, LLP (Retail Sector)
Thomas Duffy	Central Hudson Gas & Electric
Joseph C. Fleury	New York State Gas & Electric/Rochester Gas & Electric - Phone

**Others:**

Alan Adamson	Consultant & Treasurer
John Adams	New York Independent System Operator (NYISO)
Bob Waldele	New York Independent System Operator (NYISO)*
Carl Patka, Esq.	New York Independent System Operator (NYISO) – Counsel*
P. L. Gioia, Esq.	LeBoeuf Lamb Greene & MacRae, LLP – Counsel for NYSRC
Don Raymond	Executive Secretary
Edward Schrom	NYS Department of Public Service
Steven Keller	NYS Department of Public Service*
Stanley Kopman	Northeast Power Coordinating Council (NPCC)*

**Visitors – Open**

**Session:**

Phil Smith	Mirant - Phone
Valerie Strauss	Alliance for Clean Energy New York (ACE NY) - Phone

“\*” – Denotes part time attendance at the meeting.

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**Agenda Items – (Item # from Meeting Agenda)**

- I. **Executive Session** – An Executive Session was not requested.
- II. **Open Session**
  - 1.0 **Introduction** – Mr. Ellsworth called the NYSRC Executive Committee (Committee) Meeting No. 91 to order at 9:30 A.M. on November 10, 2006.
  - 1.1 **Meeting Attendees** – All Members and/or Alternate Members (or representatives) of the NYSRC Executive Committee were present or on the phone with the exception of NYPA.
  - 1.2 **Visitors** – See Attendee List, page 1.
  - 1.3 **Requests for Additional Agenda Items** – None
  - 1.4 **Executive Session Topics** – None
  - 2.0 **Meeting Minutes/Action Items List**
    - 2.1 **Approval of Minutes for Meeting No. 90 (October 13, 2006)** – Mr. Raymond introduced the revised draft minutes. There were no additional corrections and/or clarifications by the Committee. Mr. Smith moved for approval of the revised minutes. The motion was seconded by Mr. Clagett and unanimously approved by the Committee Members in attendance or on the telephone (12-0). Mr. Raymond will post the approved minutes on the NYSRC web site - **AI #91-1**.
    - 2.2 **Action Items List** – The Committee reviewed the Outstanding Action Items list and accepted the following items as complete:

<u>Action Item #</u>	<u>Comment</u>
73-13	The NERC forms are a regular RCMS agenda item.
85-5	A NYISO proposal was adopted by the Executive Committee on November 10, 2006.
85-7	Mr. Peter Wong presented the Mutual Assistance Study to RAITF on October 6, 2006.
86-3	The MARS issues were completed on November 8, 2006.
87-6	The CRRP was distributed September 12, 2006.
89-6	The Transmission Model was accepted by the Executive Committee on October 13, 2006.
89-9	Mr. Waldele provided the white paper at the November 10, 2006 Executive Committee meeting.
90-2	Mr. Adamson confirmed that the NYSRC is in the NERC Balloting Segment #10.
90-4	The Database Review Agreement with the NYISO eliminates need for the NPCC Confidentiality Agreement.
90-6	The RGGI Reliability Study was presented to the Executive Committee by Steve Keller on November 10, 2006.
90-7	Mr. Ellsworth distributed the NAESB via email on Nov. 9, 2006.

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### 3.0 Organizational Issues

#### 3.1 NYSRC Treasurer's Report

- i. **Summary of Receipts & Disbursements** - Mr. Adamson presented the Summary of Receipts and Disbursements which showed a balance of \$165,000 in cash at the end of October 2006. Including contingency, the projected year-end variance from budget is \$39,000 below budget.

#### 3.2 Other Organizational Issues

- i. **2007 Generation Adequacy & Transmission Reliability Workshop** – Mr. Loehr reminded the Executive Committee that the well accepted NYSRC Workshops on Transmission and Resource Adequacy have not been given for 3-4 years and suggested an updated seminar for the late spring of 2007. The Committee agreed to a Resource Adequacy workshop in the spring and Transmission workshop in the fall of 2007. Mr. Gentile suggested including information on defensive strategies, intelligent networks, and the pros and cons of the EPRI incremental improvements approach to enhancing system reliability. After further discussion, it was agreed that Mr. Loehr present a proposed scopes for the workshops at the December 8, 2006 Executive Committee meeting–AI #91-2.

#### 4.0 Federal Energy Legislation –

- 4.1 **RGGI Reliability Study – Mr. Steven Keller (NYS DPS)** summarized a study being carried out by the DPS to determine whether the proposed RGGI Model Rule (Carbon Trading), beginning in 2009, may precipitate the premature retirement of specific generating stations economic reasons. The generating stations are identified as needed for reliability reasons in the “TO Application of Reliability Rules”. If this is the case, the DPS would ask the NYISO to perform reliability analyses, potentially including voltage and stability analysis studies and LOLE studies using the MARS model. The DPS study uses the MAPS model which has a more detailed transmission model than the ICF software (IPM Model) used by DEC/NYSERDA to develop the economic analyses supporting the Model Rule and measure the Rule's impacts on electric system operations. He indicated that the results to date for the “critical” units (Huntley, Dunkirk, Danskammer, Miliken, Ravenswood, Astoria, East River, Port Jefferson, and Northport) do not show significant economic consequences attributable to the costs incurred from carbon allowance trading. The NYSERDA has updated its results and recently presented those results to the New York Stakeholders Group. The DPS is currently in the process of revising its studies given the recent DEC/NYSERDA update. Significant changes in the results are not expected. In response to a question from Mr. Haake, Mr. Keller noted that originally the study assumed that the generator would purchase all required allowances. However, current analyses may assume various percentages (25, 50, 75, and 100%) are purchased. Mr. Haake indicated that the final rule that is expected to be the subject of an upcoming rulemaking will require generators to purchase 100% of the allowances they need. Further, he asked whether the impact on generators with long term contracts without re-openers was considered. Mr. Keller said it was not. Mr. Mager asked that Mr. Keller provide customer price impacts when the updated study is completed. Mr. Haake noted that the cost of incremental gas infrastructure is not allocated to the incremental units. Mr. Gioia suggested that even if no units are expected to retire based on economics, it would be worthwhile knowing the reliability impact of unforeseen events, for example, the retiring of units in least economic order. Mr. Adams noted that the NYISO-ESPPWG will be looking at the DPS results on November 14, 2006 in conjunction with the base case for the 2007 RNA. Mr. Gioia noted that in previous comments the NYSRC had recommended to the DEC that the Model Rule contain a mechanism to change course quickly should reliability concerns develop.

- 4.2 **Status of FERC NOPR on Reliability Standards** - Mr. Gioia summarized correspondence he had sent to the Executive Committee describing the FERC NOPR on Reliability Standards. Also, he reminded the

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Executive Committee that the NYSRC had submitted comments on FERC staff's preliminary assessment of the proposed standards on June 26, 2006. Mr. Adamson in conjunction with NPCC CP-9, is determining which comments on the NOPR are warranted. The due date is January 2, 2007.

Mr. Gioia noted that FERC proposes to accept 83 of the 107 standards submitted by NERC though many required significant improvement. FERC feels that the public interest is better served by having mandatory and enforceable reliability standards in place by June 2007. FERC will then be able to enforce the standards while NERC makes the necessary modifications including the setting of priorities. Regarding the definition of Bulk Power System and its applicability, FERC emphasized its jurisdiction over the Bulk Power System but expressed a willingness to consider special situations on a case-by-case basis. FERC's definition of bulk Power System includes transmission that serves "critical load centers" and other transmission elements excluded by NERC. This definition could be particularly egregious for Long Island if forced to include its sub-transmission system. Pertaining to Regional Reliability Organizations, FERC expressed the view that Regional Entities, established pursuant to the Energy Legislation, should be responsible for developing the criteria and carrying the enforcement function. NERC had proposed, for example, that the Fill-In-The Blank Standards would have criteria developed by the Regional Reliability Organizations, i.e. NPCC, SERC, ERCOT, etc. Mr. Kopman stated that NPCC will continue to put forth its view that there is a place for the RRO, i.e. Resource Adequacy Criteria, Category C Contingencies, and Fill-in-The Blank Standards. Finally, Mr. Adamson noted that many of the standards proposed for approval are unenforceable due to the lack of measurable requirements. Mr. Kopman noted that FERC considers just 22 of the 107 proposed standards to be complete. Those 22 standards will be the focus of NPCC compliance monitoring in 2007. He added that NPCC CP-11 is investigating the Bulk Power System definition issue. Messrs. Adamson, Dahl, and Compoli (NYISO) have an outline of proposed comments and are addressing the issue in conjunction with NPCC. Mr. Gioia counseled that in addressing the issue it must be shown that excluding a system element will not impact reliability. Economic impact could follow thereafter. Mr. Adamson expects to have draft comments on the NOPR by the December 8, 2006 Executive Committee Meeting – AI #91-4. Mr. Loehr advised that reading between the lines suggests a dangerous common thread that would eventually push all criteria, including more stringent criteria, under the ERO wing. Also, there appears to be a group within FERC that still favors "one size fit all". This may increase Transfer capability to the pleasure of some, but the quid pro quo is more blackouts which is unacceptable. Mr. Patka suggested that the NYSRC and NYISO coordinate their comments on the NOPR.

**5.0 Blackout Reporting**

**5.1 DOE Report – NYISO Follow-up List** – Nothing new to report.

**5.2 DOE Report – NYSRC Implementation of Task Force Recommendations** – Mr. Adamson reminded the Executive Committee that the Joint U.S./Canadian Task Force issued its final report in September 2006 specifying the status of 46 recommendations. RRS was charged by the Executive Committee to analyze that report with respect to reliability implications in New York State. The analysis will be ready for the December 8, 2006 Executive Committee meeting. This report will summarize national, NPCC, NYSRC, and NYISO actions. With the exception of FERC approval of the NERC proposed standards, all of the action items in the DOE Report are complete.

**5.3 NPCC Blackout Report Recommendations** – Mr. Kopman reported that the latest status report on the NPCC Recommendations dated October 6, 2006 may be reviewed on the NPCC website. TFSS will complete its Under-Frequency-Load-Shedding assessment and issue a report shortly after January 1, 2007. Follow-up on Task 5 of the Blackout Report which feeds into the Defensive Strategies Working Group is moving forward as expected.

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**5.4 PSC Blackout Report Recommendations**

- i. **RRS, RCMS Follow-up** – Nothing new to report.
- ii. **PSC/TO Follow-up** – Nothing new to report.

**6.0 Installed Capacity Subcommittee Status Report/Issues**

**6.1 ICS Status Report and Discussion Issues** – Mr. Dahl indicated that ICS met on November 1, 2006 and again on November 3, 2006.

**6.2 Mechanism to Accommodate Expanded MARS Database Review** – Mr. Patka provided correspondence from GE Energy describing a method for “masking” the MARS database such that the unit forced outage and maintenance data will remain secure, but still allow ICS to perform data testing to confirm IRM Study results. A Non Disclosure Agreement will need to be signed by the NYSRC, NYISO and ICs model users. Mr. Haake will need to obtain sign-off from IPPNY – **AI #91-5**. The NYISO will pay the \$15,000 fee to modify the MARS software.

**6.3 RAITF Study – Status** – Mr. Dahl reported that ICS met on November 3, 2006 with ISO-NE to discuss the Tie Benefits Study being directed by Peter Wong (ISO-NE). The meeting was opened up for RAITF members since tie benefits are a significant factor in the Upstate/Downstate Study as well as IRM studies. Messrs. Wong and Koski provided a 100+ slide presentation on the joint tie benefits from New York-to-New England and vice versa. In some instances, the results were counter intuitive, i.e., the Cross Sound Cable and the Connecticut-Long Island tie from Norwalk to Northport showed negative benefits. New England requested guidance from ICS in resolving the apparent problems in the modeling and/or data – **AI #91-6**.

**6.4 2007 IRM Study** - Mr. Dahl noted that the load forecast was received from the NYISO. However, initial runs of the base case identified some anomalies when testing proposed modeling improvements. At the November 1, 2006 ICS meeting, the NYISO was asked to investigate the anomalies in more detail and the causes of different results versus the 2006 IRM Study. ICS will hold a conference call late in the week of November 19, 2006 to address the NYISO’s results and finalize the model so that work on the LCR/IRM curves may begin. ICS expects to present draft results at the December 8, 2006 Executive Committee meeting. Mr. Adams noted that preliminary results suggest a noticeably lower IRM. Mr. Dahl introduced an initial draft of the Study text and requested comments by November 22, 2006. He focused attention on some of the key sensitivity cases including: (a) last years Peak Load Forecast, (b) increased FORs, (c) NYISO 8/16/2006 proposed SENY transfer limits and (d) addition of the Neptune cable for the full year. Following further discussion, Mr. Clagett moved for Committee approval of the sensitivity cases. The motion was seconded by Mr. Haake and approved unanimously (12-0) with the understanding that Mark Younger may offer addition cases for Committee consideration.

**6.5 IRM Resolution** – Tabled until the December 8, 2006 Executive Committee meeting. Mr. Gioia asked the Executive Committee to review the document carefully before the December 8, 2006.

**6.6 Policy 5 Update** – Mr. Adamson reviewed the changes to the draft Policy 5 based on comments received after the October 13, 2006 Executive Committee meeting. Following discussion, Mr. Clagett moved for approval of the modified Policy 5. The motion was seconded by Mr. Smith and approved by the Committee members in attendance or on the phone (10-0-2 abstentions – National Grid and NYSEG/RG&E).

**6.7 Other ICS Issues**

- i. **NYISO/NE Mutual Emergency Assistance Study** – See Item 6.3.
- ii. **NERC Resource Adequacy Assessment Drafting Team – Status** – Nothing new to report.
- iii. **FERC Information Report on National Grid, et al Complaint** – Mr. Gioia noted that an informational response to FERC regarding the Nat’l Grid, et al Complaint is due on December 29,

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**7.0 Reliability Rules Subcommittee Status Report/Issues**

**7.1 RRS Status Report & Discussion Issues** – Mr. Adamson noted that RRS met on November 2, 2006. He indicated that there were no changes in the status of PRRs #8, 52, 84, and 88. PRR #86, a potential modification to B-R2 & R3, Voltage and Stability Assessments, to bring them in line with the NPCC A-2 document, has been tabled pending review of a NYISO White Paper prepared by Mr. Waldele. Mr. Clayton expects to bring this PRR to the Executive Committee at its December 8, 2006 meeting. The White Paper should provide citations and references to demonstrate that current voltage and stability assessment practices including Emergency Transfer Limits for planning studies at the NYISO have remained the same for 30+ years and consider multiple element contingencies. PRR #88, Loss of Generator Gas Supply (NYC & LI), is under review by ConEd and LIPA. The issues are whether “Loss-of-Load” means any load or firm load and whether any load should be shed under emergency conditions.

**7.2 Status of New/Revised Reliability Rules**

**i. Proposed NYSRC Reliability Rules Revision**

**a. List of Potential Reliability Rules (PRR) Changes** – See Item #7.1.

**b. Status of New/Modified Reliability Rules**

**1. PRRs for Final EC Approval** – Nothing new to report.

**2. PRRs for EC Approval to Post for Comments** – Mr. Adamson presented PRR #89, Modification of NYSRC Reliability Rule A-R1, which was approved by RRS on November 2, 2006. The modification makes it clear that emergency transmission limits should be used by the NYISO in establishing the IRM requirements. Mr. Smith moved for posting of PRR #89 for comment. The motion was seconded by Mr. Clayton and approved unanimously by the Executive Committee members in attendance or on the phone (11-0).

**3. PRRs for EC Discussion** – Nothing new to report.

**7.3 NPCC/NERC Standard Tracking -**

**i. NERC Standards Development – Status** – Mr. Adamson reported that the NYSRC voted “no” on Standard BAL, Balance Resources and Demand. The proposed standard failed to pass by receiving just 60% of the weighed vote. Mr. Ted Pappas provided comments for the NYSRC on PER 005, System Personnel Training, on October 10, 2006. Mr. Adamson reminded the Committee of its “no” vote on Various, Provide Missing Measures & Compliance Elements in Existing Standards, since viewed as a block, some of the new Compliance Elements are satisfactory and others are not. The proposed standard passed the NERC ballot with 69% of the vote and was adopted by the NERC Board on November 1, 2006. For VRF, Violations Risk Factor for Version 0 & 1 Standard Requirements, the NYSRC voted “no” and included comment that the risk factors are satisfactory, but the process is faulty. It failed to pass with less than 50% of the vote. The version 0 VRFs will be separately re-balloted in December 2006, while comments on version 1 will be received until December 1, 2006.

**ii. Status of NERC “Determine System Operating Limits” & NYSRC Response** – Mr. Adamson noted that the NERC Board adopted FAC, Determining Operating Limits, at its November 1, 2006 meeting. Mr. Adamson added that the information given by NERC Staff to the NERC Board prior to its meeting regarding FAC was both misleading and untrue. Mr. Schwerdt will discuss this with NERC leadership – AI #91-7. The Executive Committee agreed to provide a list of our comments

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to Mr. Gioia for use in preparing comments for filing to FERC on the NERC Reliability Standards. NPCC is preparing a new SAR to require consideration of Category C Contingencies, which will be completed in the first quarter of 2007.

- iii. **NYCA Impact of New A-10 Document (Definition of Bulk Power System)** – Nothing new to report.

#### 7.4 Other RRS Issues –

- i. **Wind Tower Clearances** – Nothing new to report.
- ii. **Responsibility If Market Participants Fail to Follow NYISO Directive** – See **Item 8.3**.

#### 8.0 Reliability Compliance Monitoring Subcommittee Status Report/Issues

- 8.1 **RCMS Status Report and Discussion Issues** – Mr. Loehr reported that RCMS met on November 9, 2006 and approved three Measurements as being in full compliance: (a) K-M2d, Monthly Operating Report, (b) F-M4, TO Load Shedding Capability, and (c) F-M6, Voltage Reduction Testing.
- 8.2 **2006 NYRCP** – Mr. Loehr reviewed the Executive Committee discussion at its October 13, 2006 meeting noting that RCMS was concerned about falling behind on the NYRCP schedule due to the NYISO failing to meet due dates for compliance documents. Being close to the end of the year, Mr. Loehr acknowledged serious concern that the RCP would not be completed by the end of December 2006. The Executive Committee discussed with equal concern the ongoing failure of the NYISO to meet its obligations to the NYSRC in specific areas. Mr. Loehr noted non-compliance may be designated in accordance with NYSRC procedures, if compliance documents are past due by a grace period of one month. Following discussion of the current procedure, it was agreed that the procedure should be followed to the letter. However, with Executive Committee approval, the RCMS may re-schedule due dates when there are extenuating circumstances that are beyond the control of the NYISO. Mr. Loehr indicated that under this proviso there are non-compliance items currently.
- 8.3 **Compliance Template Manual Update** – Mr. Gioia noted that he and Mr. Patka are preparing a document to address situations in which the NYISO is in non-compliance with NYSRC Reliability Rules due to the actions or inactions of a Market Participant. They will finalize the document as soon as possible.
- 8.4 **Other RCMS Issues** – No additional issues.

#### 9.0 Key Reliability Issues

- 9.1 **Defensive Strategies** – Mr. Smith discussed the UFLS Study being performed by a NPCC-SS-38 working group. This Study is the foundation for Task 5 of the August 14 Blackout Analysis that will begin later this year. The purpose of the UFLS Study is to reevaluate performance of the UFLS based on modeling improvements and further analysis of coherent generation groups and island formation. It will include consideration of: (a) coherent generation groups, (b) how islands are formed based on extreme contingencies and (c) multiple load levels, and sensitivity cases to determine changes that could mitigate a cascading event. Regarding islanding, three phase faults have been placed at forty locations throughout NPCC with extended clearing times. To a large degree, the islands formed at stability limited interfaces and were fairly consistent with the way the system broke-up during the 2003 Blackout. Now the study group must assign generation to the islands and perform the UFLS simulations to see how well the UFLS functions. Preliminary results are expected to go to the NPCC-RCC on November 29, 2006. Pertaining to the NPCC Blackout Study Task 5, the study group will be trying to determine the parameters that are indicative of an emergency event. They will be looking at Out-of-Step relays and angular rate of change at the ends of an interface to examine what might be done to encourage a systematic formation of islands.

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Also, they will be investigating the relative advantages/disadvantages of pre-specified islands versus variable islands established based on data monitoring. Mr. Smith is planning to set-up, shortly, a meeting whereby SS-38 can present the results of the UFLS work to the DSWG. Mr. Dahl noted that FERC in its NOPR under the VAR Rule would implement real-time voltage stability capability in the control room to improve transfers. Mr. Smith noted that under Task 5, SS-38 will be examining Under-Voltage Load Shedding.

**9.2 NPCC Defensive Strategy Activities** – Nothing new to report.

**10.0 NYISO Status Report/Issues** –

**10.1 NYISO 2007 Comprehensive Reliability Planning Process** – Mr. Adams reported that the NYISO plans to complete the 2007 Reliability Needs Assessment component of the CRPP by the end of 2006. Stakeholder approval is expected in December 2006 and Board approval in January 2007. The critical path is working with the TOs to complete the power flow cases and calculate transfer limits. This will be discussed at a joint ESGW and TPAS meeting on November 14, 2006. RIGGI will also be on the agenda. Another concern is the expiration of the 15-year contracts owned by the PURPA machines. Joint meetings are also scheduled on November 30, 2006 and December 12&13, 2006 to review results and finalize the assessment. It is hoped that the analysis can be approved by the Operating Committee by December 21, 2006 and the Board by year end. Mr. Adams added that on November 8, 2006 the NPCC-TFCP approved the NYISO's Comprehensive Resource Adequacy Assessment and the New York Area Transmission Review.

**10.2 Studies – Status**

- i. **Electric Deliverability Study** – Nothing new to report.
- ii. **NYSERDA/NYISO Gas Study** – Nothing new to report.

**10.3 Other Studies/Activities** –

- i. **NYCA Reactive Power Study** – Nothing new to report.
- ii. **NYSERDA Oil Infrastructure Study** – Mr. Raymond introduced the ICF Petroleum Infrastructure Study issued in September 2006 for NYSERDA and the NYSDPS. The report suggested that the oil infrastructure is adequate today, but could become problematic in the future. Mr. Raymond suggested that RRS determine whether reliability rule(s) are appropriate regarding the infrastructure issue, i.e. requiring the NYISO to perform an infrastructure analysis at least once every two or three years – **AI #91-7**.
- iii. **Documents Supporting Voltage Limit Practices** – Mr. Waldele distributed the 1995 Central – East Voltage Study and the 1997 UPNY – ConEd Voltage Analysis as evidence that current voltage collapse study practices have not changed over time. The documents clearly indicate the use of multi-element contingencies.

**11.0 Other Items**

- 11.1 NYISO Operations Report (August 2006)** – Mr. Raymond indicated that the report for September 2006 showed no major emergencies, emergency actions or NERC/NPCC Reportable events.
- 11.2 North American Energy Standards Board (NAESB) Report** – Mr. Ellsworth reported that: (1) NAESB has established a new Segment just for RTOs and ISOs (The NYSRC will retain its “at large” position under the Wholesale Electric Quadrant (WEQ) as well) and (2) NAESB will be issuing a monthly report highlighting its activities.
- 11.3 NPCC Report** – Nothing additional to report.

**12.0 Visitors' Comments** – None

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### 13.0 Meeting Schedule

<u>Mtg. No.</u>	<u>Date</u>	<u>Location</u>	<u>Time</u>
#92	Dec. 8, 2006	Albany Country Club, Voorheesville, NY.	9:30 A.M.
#93	Jan. 12, 2007	NYSERDA Offices, Albany, NY.	9:30 A.M.

The open session of Committee Meeting No. 91 was adjourned at 4:10 P.M.

NYSRC Exec. Comm. Meeting No.91  
Initial Draft – November 24, 2006  
Revised Draft – December 3, 2006  
Final Minutes – December 12, 2006

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